

# Resilient Laboratory Systems: Capacity Building and Coordination with Epidemiological Intelligence

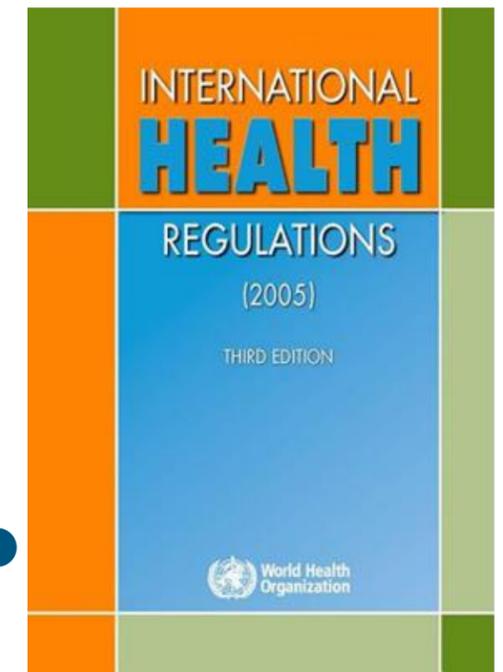
**Jairo A. Méndez R., PhD**

Infectious Hazards Management Unit, IHM  
Health Emergencies Department, PHE  
PAHO Regional Office, Washington, DC



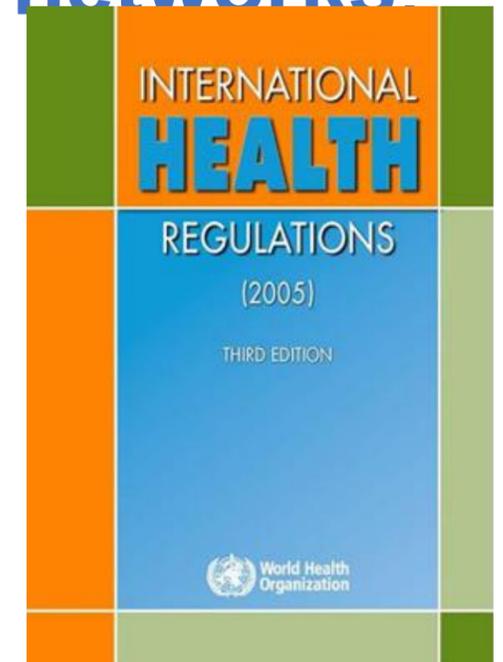
# The Context: Why Are Laboratory Platforms Necessary?

- Without a laboratory, any surveillance system is incomplete.
- The only way to confirm the etiology of an outbreak is through laboratory methods, using validated protocols and ensuring the quality of the results.
- The laboratory system must be fully integrated with all components of surveillance.
- It must comply with the IHR\*.



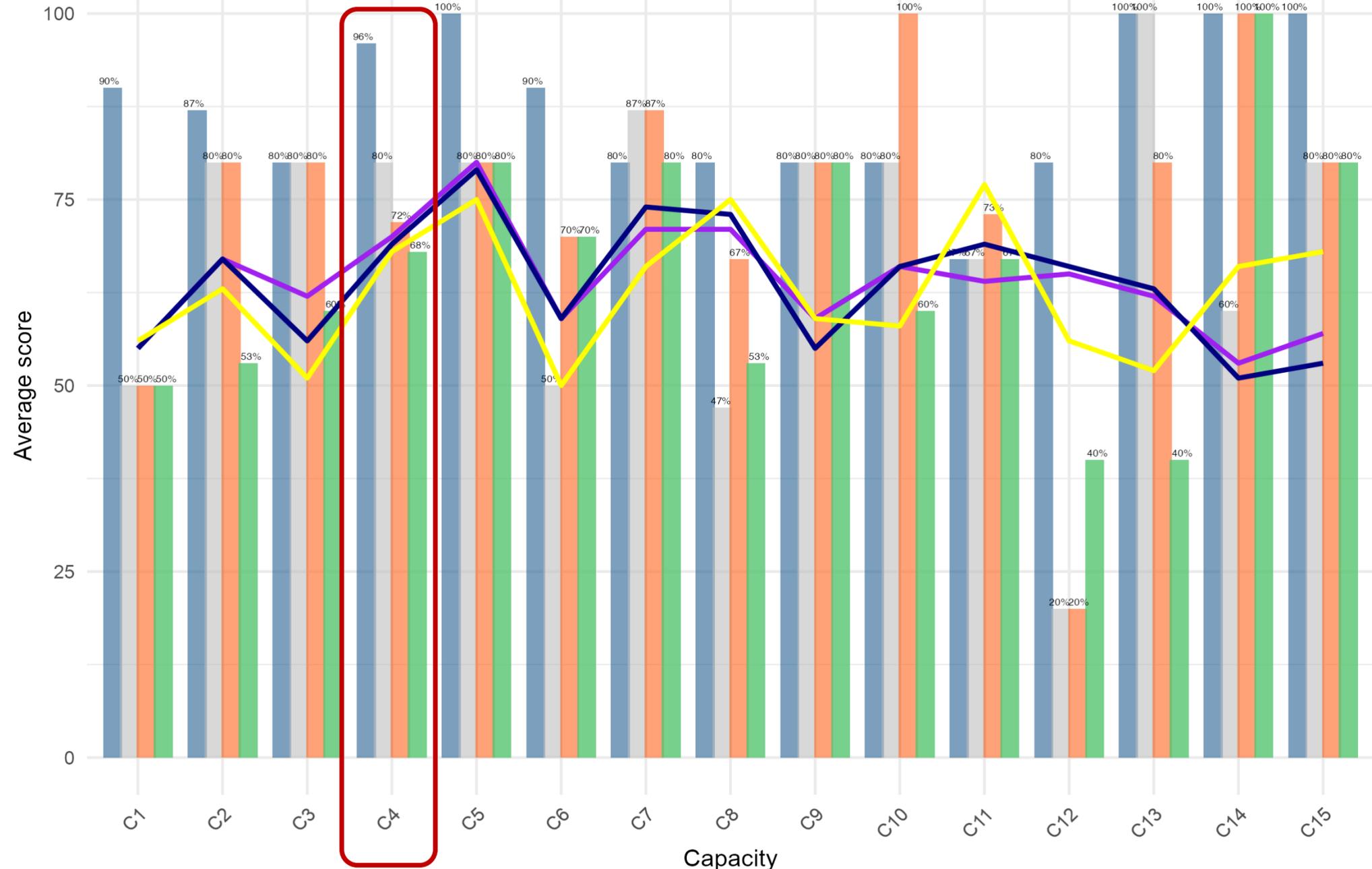
# Background: IHR (2005)

- Beyond the surveillance of endemic pathogens, WHO Member States **must be prepared to detect and characterize** the emergence of new agents with epidemic potential in a timely manner\*.
- Mechanisms must be ensured for **timely access to national and regional reference laboratories, as well as to laboratory networks**
- The quality of results must be ensured.



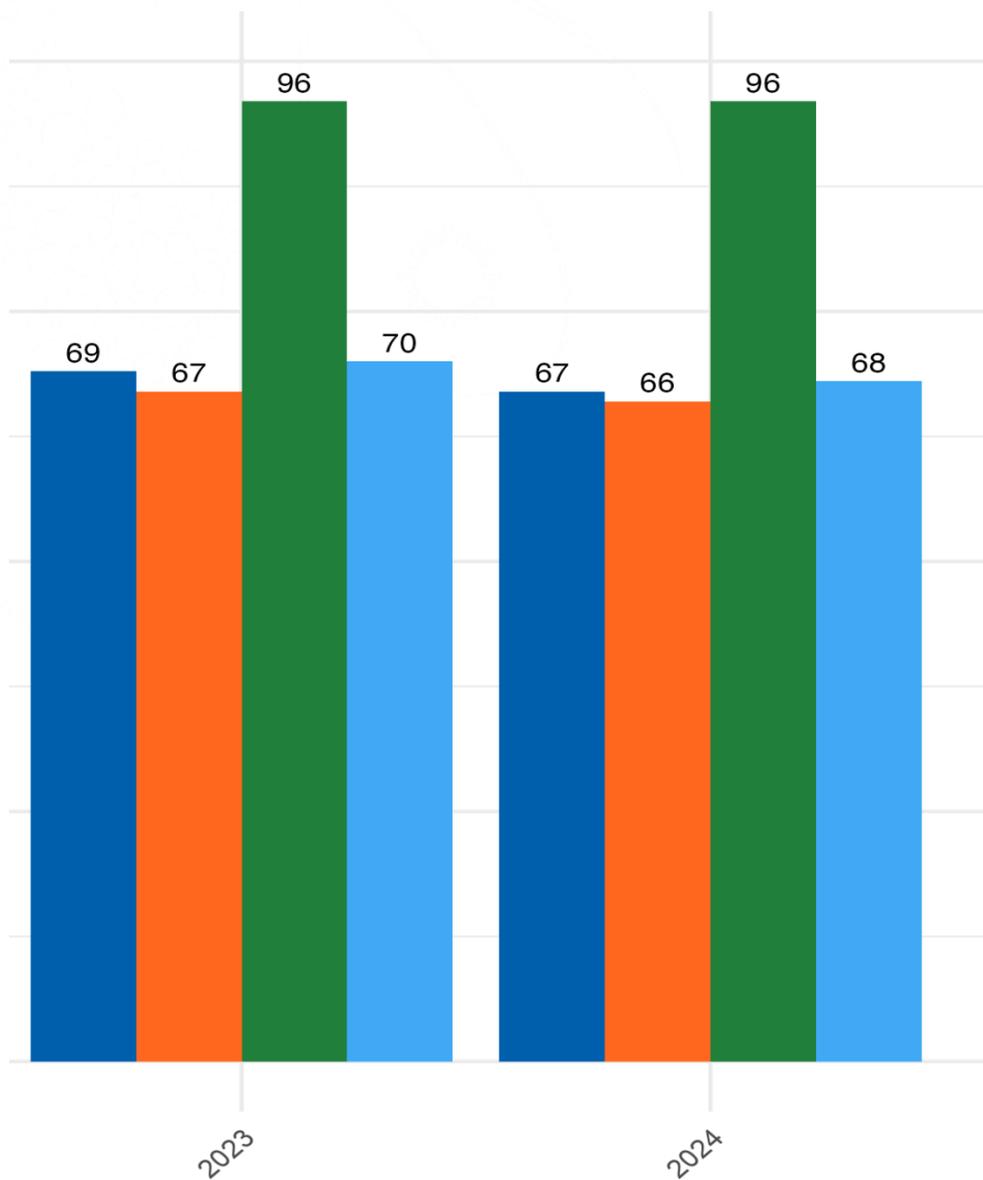
# Average capacity as reported in SPAR Americas Region, 2021–2024

- C1. Policy
- C2. Coordination
- C3. Funding
- C4. Laboratory**
- C5. Surveillance
- C6. Human Resources
- C7. Public health emergency management
- C8. Health Care Delivery
- C9. Infection Prevention and Control
- C10. Risk communication and community engagement
- C11. Points of entry and border health
- C12. Zoonotic diseases
- C13. Food safety
- C14. Chemical incidents
- C15. Radiological emergencies

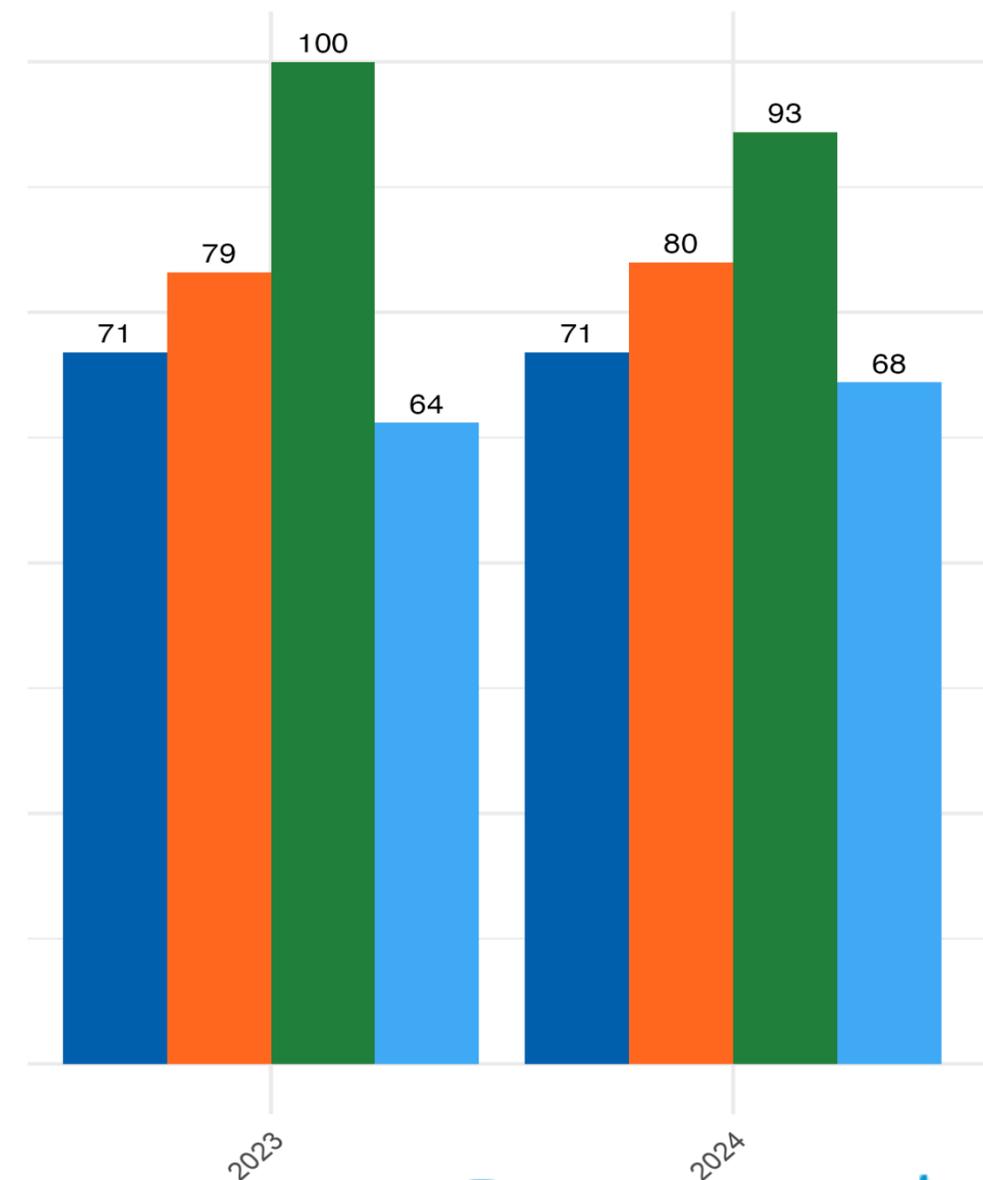


# C4: Laboratory capacity indicators by subregion in the Americas, 2023–2024

C4. Average laboratory capacity



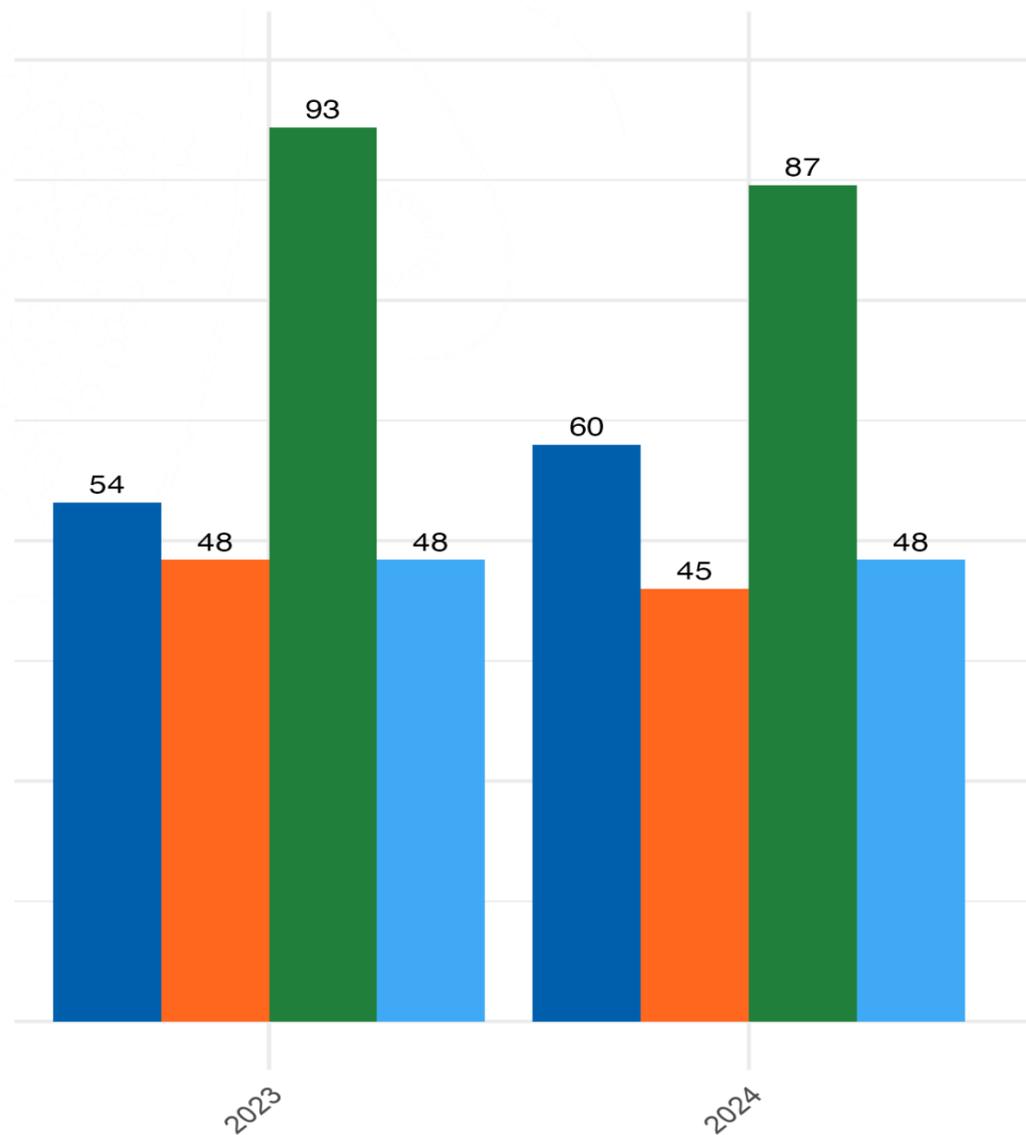
C4.1 Sample referral and transport system



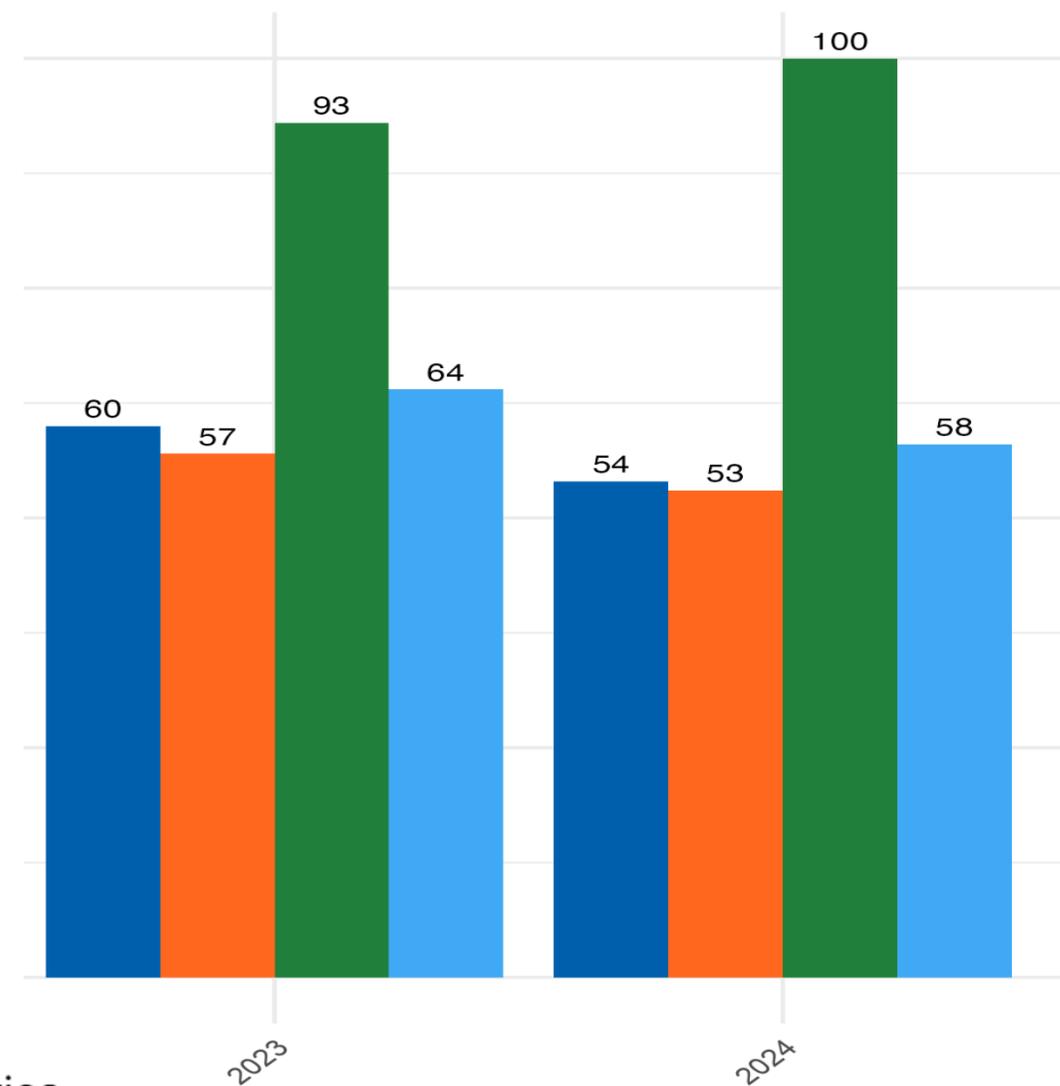
- Central America
- Caribbean
- North America
- South America

# C4: Laboratory capacity indicators by subregion in the Americas, 2023–2024

C4.2 Implementation of a biosafety and biosecurity regime in laboratories



C4.3 Laboratory quality system

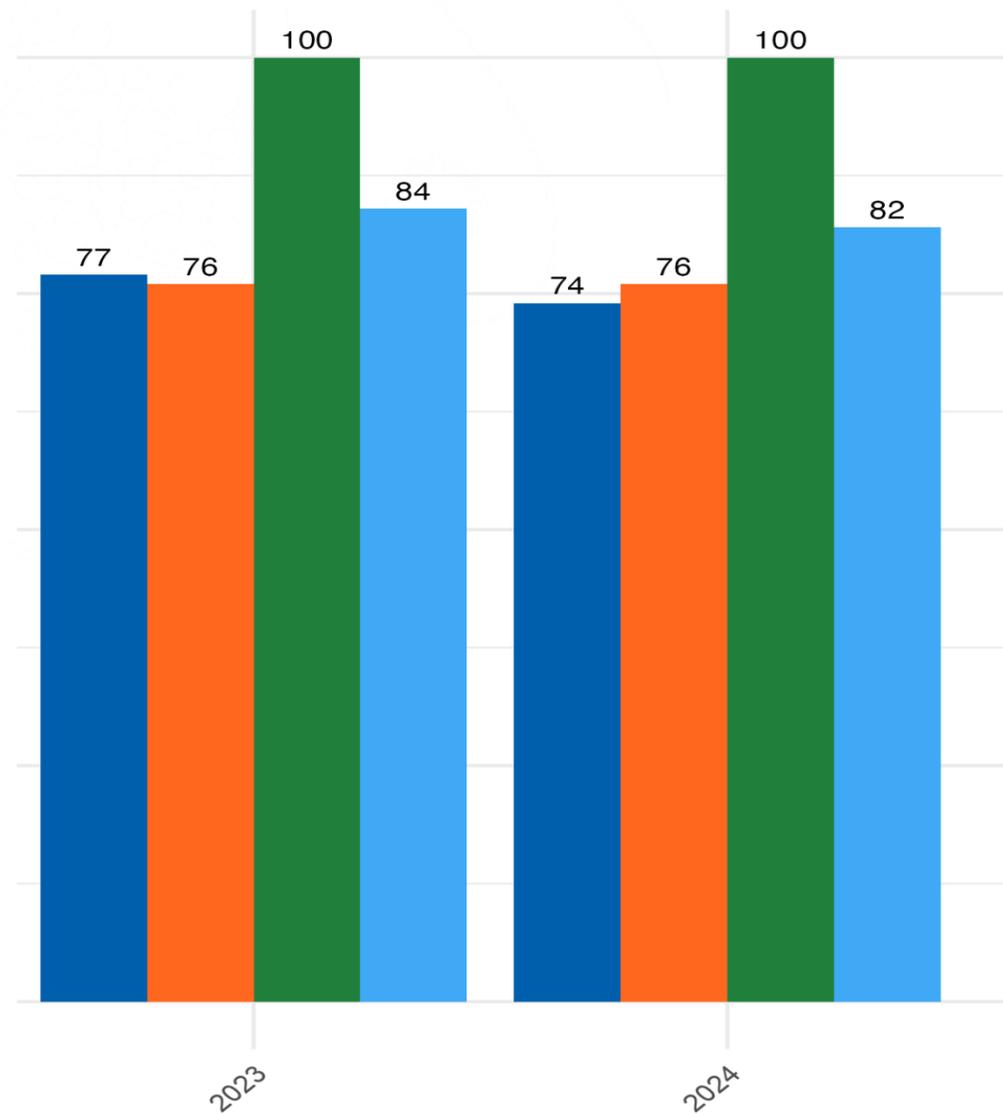


- Central America
- Caribbean
- North America
- South America

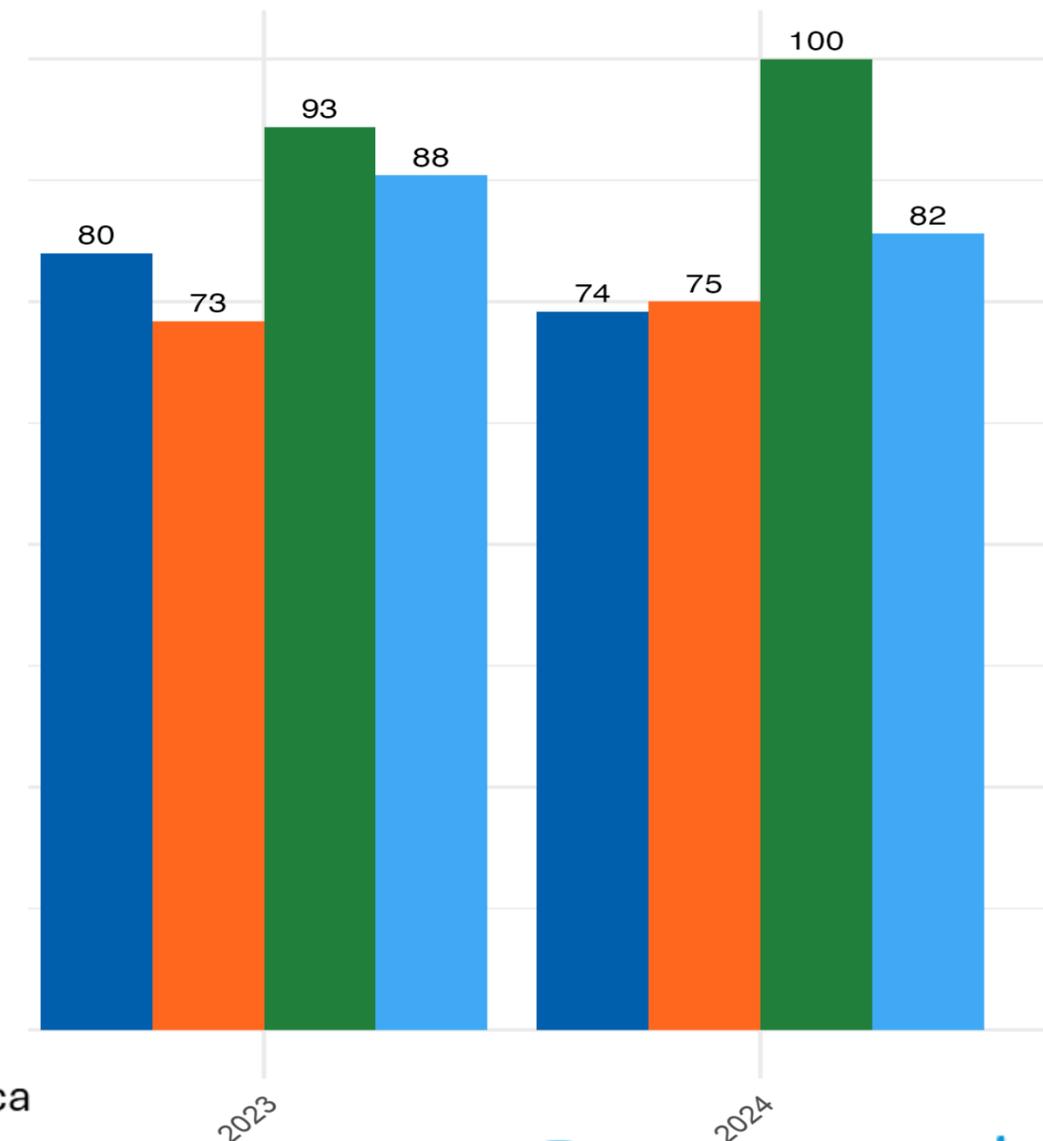
Source: e-SPAR platform, 2021- 2024. <https://extranet.who.int/e-spar>

# C4: Laboratory capacity indicators by subregion in the Americas, 2023–2024

C4.4 Modalities of laboratory testing capacity



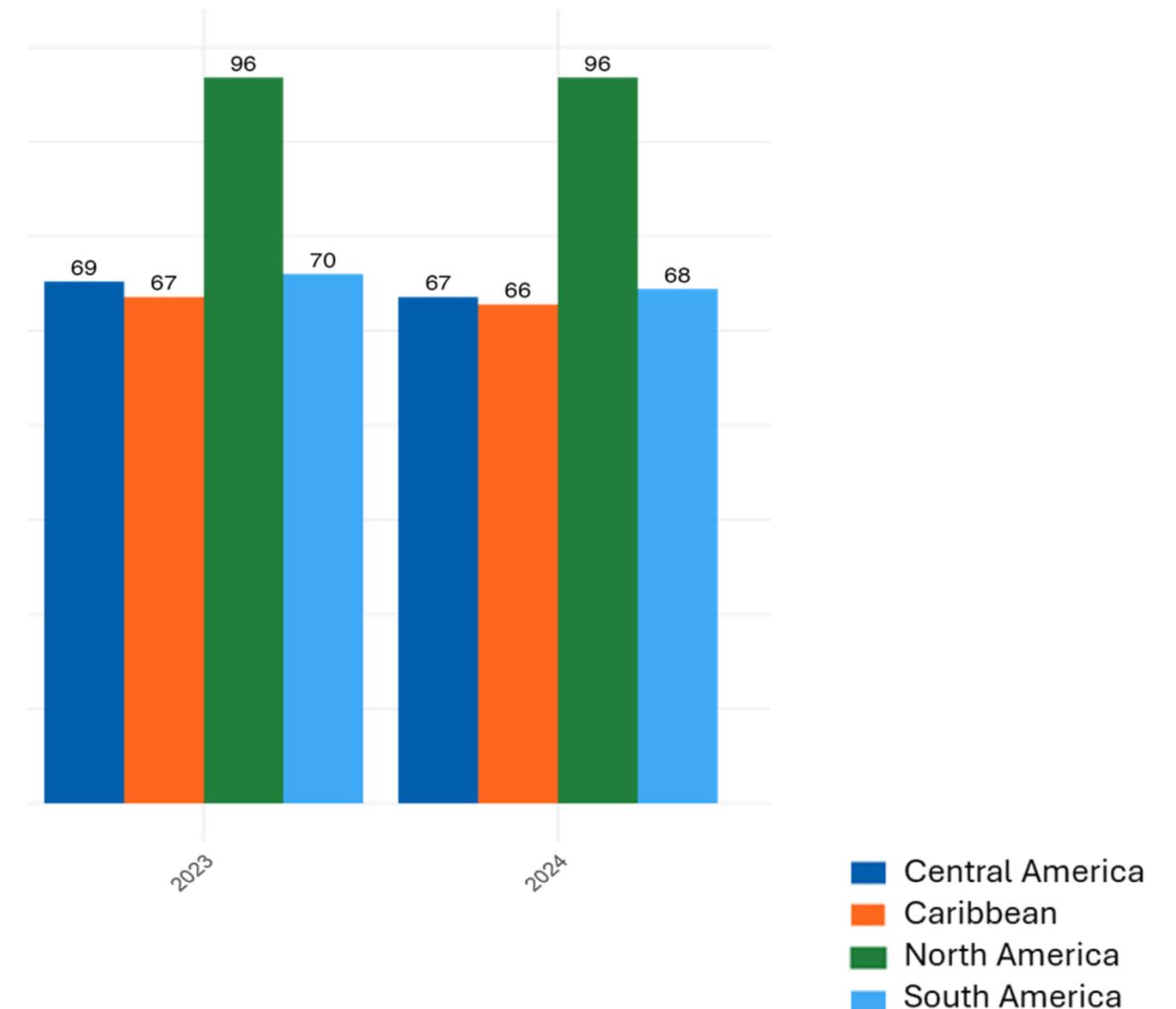
C4.5 Effective national diagnostic network



- Central America
- Caribbean
- North America
- South America

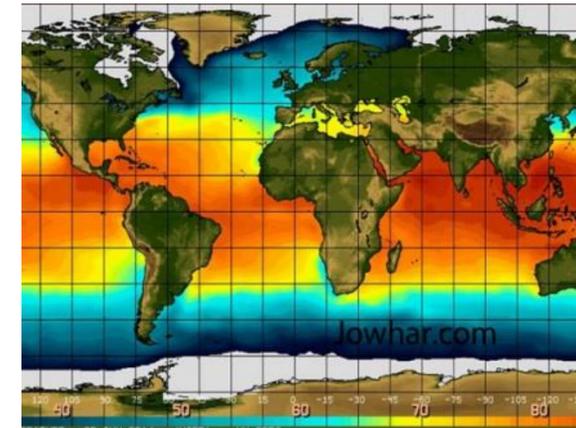
# C4 Laboratory Capacity Indicators by Subregion in the Americas, 2023–2024

AMRO	2023	2024
<b>C.4 Laboratory</b>	<b>75</b>	<b>74</b>
<b>C.4.1 Sample Referral and Transport System</b>	<b>78</b>	<b>78</b>
<b>C.4.2 Implementation of a biosafety and biosecurity regime in laboratories</b>	<b>60</b>	<b>60</b>
<b>C.4.3 Laboratory quality system</b>	<b>68</b>	<b>66</b>
<b>C.4.4 Modalities of Laboratory Testing Capacity</b>	<b>84</b>	<b>83</b>
<b>C.4.5 Effective national diagnostic network</b>	<b>83</b>	<b>82</b>



# Challenges (identified) in emergency situations

- Inadequate or damaged infrastructure (containment, maintenance)
- Challenges for staff
  - Unusual event
  - Unknown/emerging pathogen
  - New variant/genotype
  - New virulence factors
  - New resistance pattern
  - Interpretation of a diagnostic failure
- Inadequate or insufficient equipment, reagents, and supplies
- Timeliness and accuracy of the diagnosis
- Increased demand
- **Media and political pressures**
- Lack of information
- Limited referral options
- Obstacles to shipping biological materials
- Space for storing samples/strains



## Best Practice Guidance: Specimen and Specimen-Product Storage and Retention

Each laboratory should have in place a written plan for the retention of "Original Specimens," "Specimen Product (isolates)," and "Specimens with Unusual Results." This is valuable to the laboratory so that specimens can be retained for repeat or additional testing when needed, for further investigation for public health purposes, for quality control purposes and new test validation. An inventory system of retained specimens and isolates should be in place for the biosafety and biosecurity of the laboratory. The lab must consider the needs of the patient, the storage capacity for the laboratory and the needs of the laboratory for development of future tests.

Before establishing a specimen and specimen product storage/retention plan it is important to consult the guidelines of your accrediting agency:

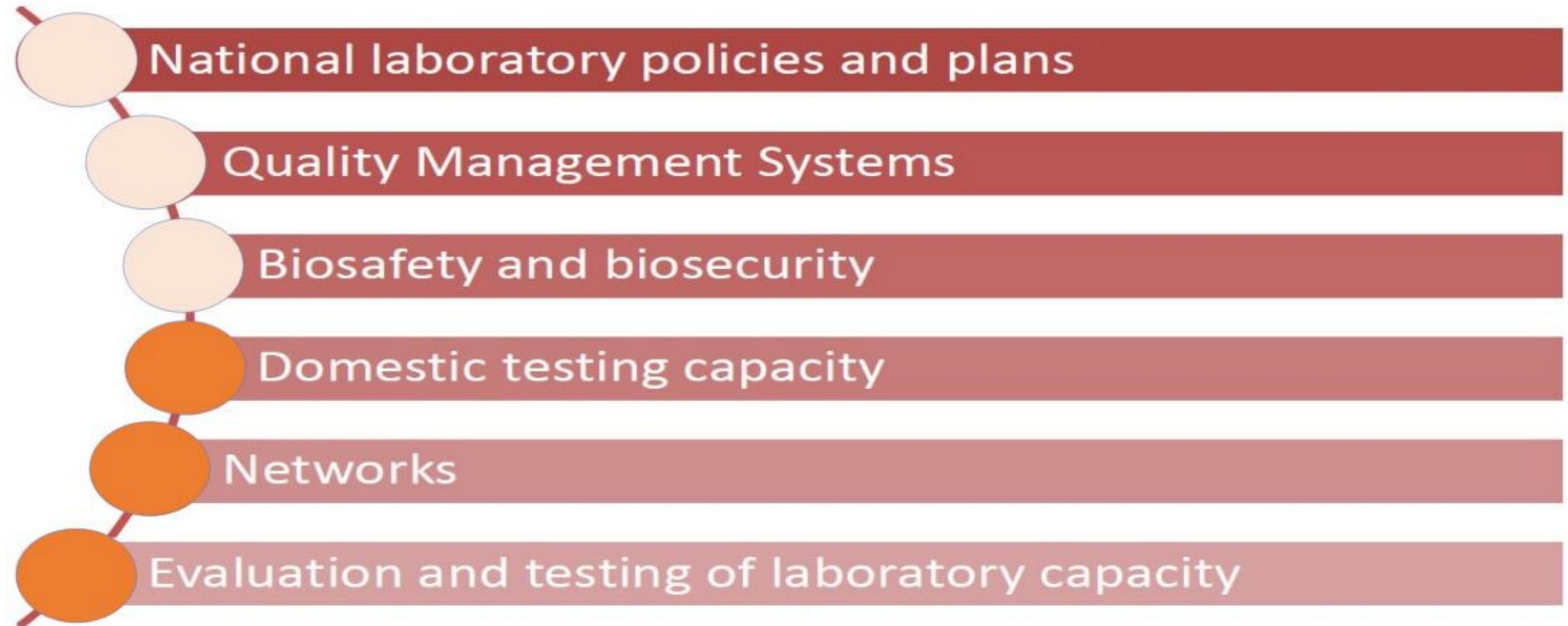
1. CLIA- Clinical Laboratory Improvement Act
2. CAP- College of American Pathologists
3. TJC- The Joint Commission
4. AABB- American Association of Blood Banks

The plan should be overseen by the designated "Curator." The plan must state how long and under what conditions specimens and/or their products are stored. The plan must differentiate between the "Original Specimens" (specified as a clinical source that is normally the original submission) and the "Specimen Product" (isolates obtained from culturing clinical specimens, DNA extracts, etc.) and "Specimens with Unusual Results." Always record the owner of the specimens and/or their products. The plan must call for the routine destruction of specimens and isolates that are no longer needed.

Stored samples should be monitored and not kept for longer than necessary since refrigerator and freezer space may be limited. Sample freeze/thaw cycles must be monitored, as samples may deteriorate with these conditions. Each laboratory section must also describe proper disposal of specimens including any treatment necessary prior to disposal (autoclaving, chemical inactivation, etc.). Laboratories should consider software options for curating specimens and/or their products. Chain of custody must be maintained for forensic specimens.



# Strengthen the comprehensive laboratory platform for surveillance and response



# Strengthen the comprehensive laboratory platform for surveillance and response

National laboratory policies and plans

Quality Management Systems

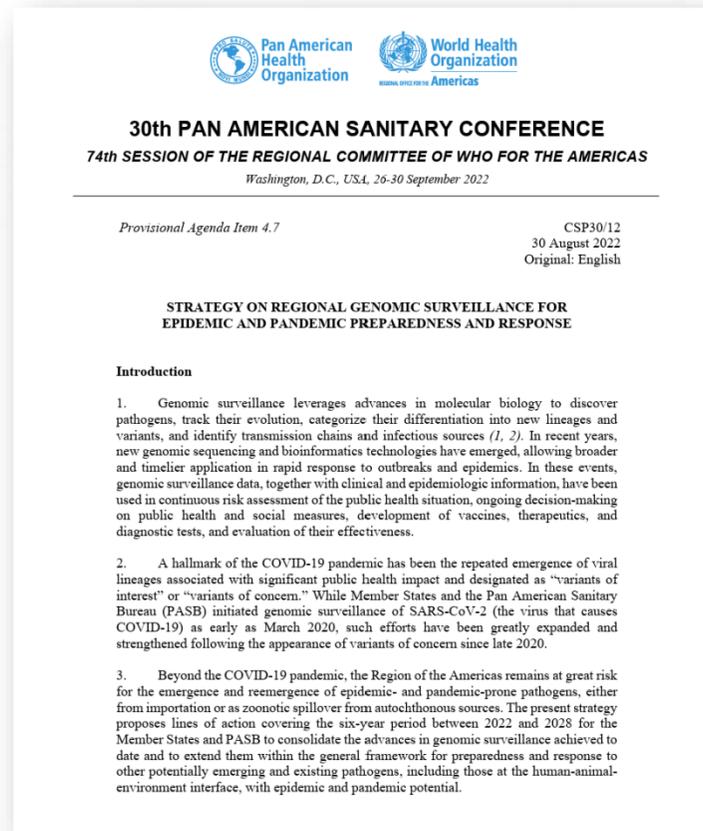
**Even the best laboratory platform is useless if it is not fully integrated with a robust surveillance system and an integrated strategy**

Networks

Evaluation and testing of laboratory capacity



# Promote the implementation of critical regional mandates



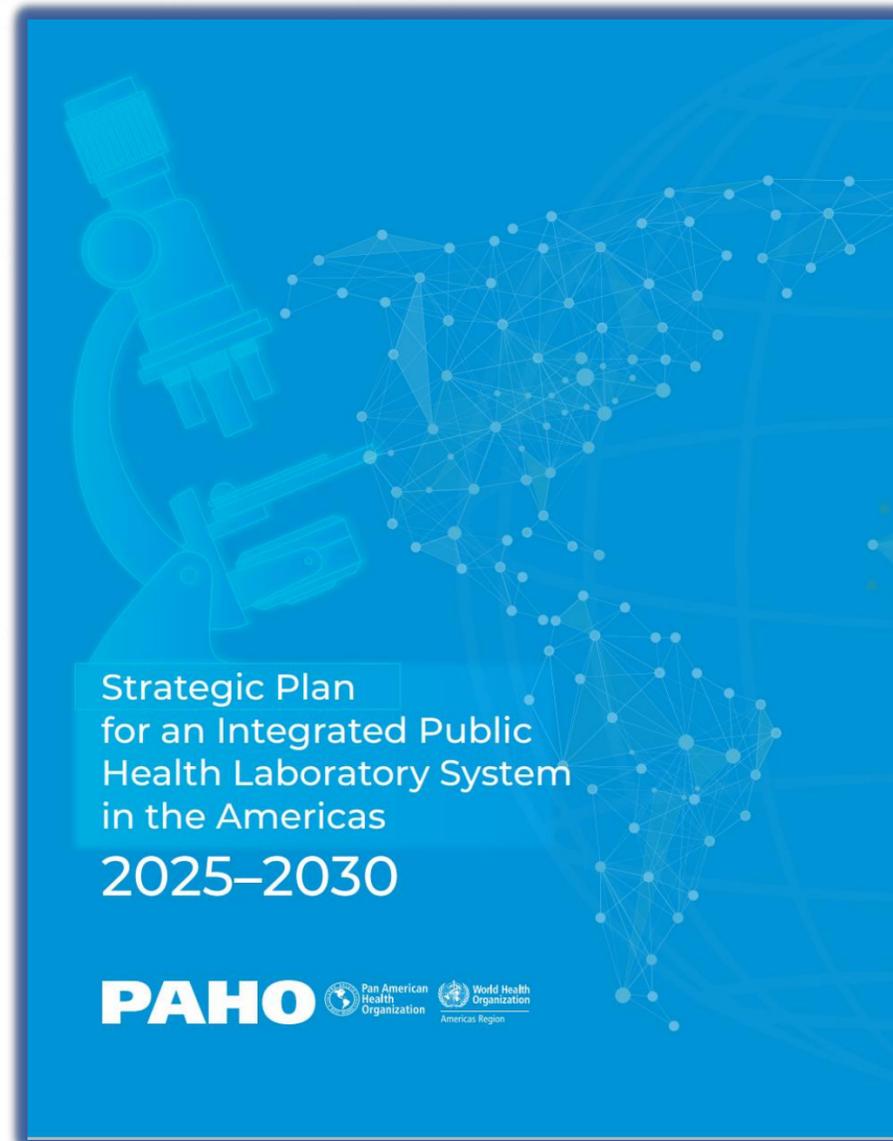
- **CSP30/12 - Strategy on regional genomic surveillance for epidemic and pandemic preparedness and response.**

- **CD61/12 Rev. 1 - Strategy on Epidemic Intelligence to Strengthen Early Warning of Health Emergencies 2024–2029**

- *“Regional coordination protocols or mechanisms established to enable information exchange between PAHOGen, INFOSAN, IHR National Focal Points, and other relevant networks.”*



# Promote the implementation of critical regional mandates



- **Strategic Plan for an Integrated Public Health Laboratory System in the Americas 2025-2030.**
- Strengthen resilient and integrated laboratory networks that support disease elimination, emergency response, and the “One Health” approach through innovation, strong governance, and sustainable capacity development.
- Ensure timely, evidence-based responses to health threats by fostering resilience, innovation, and collaboration across the human, animal, and environmental health sectors.



# The Role of Laboratories in Supporting Epidemiological Intelligence

- **Epidemiological intelligence:**

A systematic process of **detecting**, verifying, analyzing, and interpreting health data and signals to identify potential threats to public health, particularly outbreaks of infectious diseases, and to support timely risk assessment, decision-making, and response.

**Detection:** Continuous scanning of data sources for unusual health-related events or patterns (e.g., clusters of cases, syndromic trends, **laboratory results**).



# Early detection and surveillance rely on advanced laboratory networks and capabilities



RELDA (Arbovirus Laboratory Network)

Sarinet (National Influenza Centers)

Releva (Entomovirology Network)

PulseNet (foodborne pathogens)

Virored (public and academic laboratories)

PAHOgen (Genomics Network)

## WHO-CC

CDC, Fort Collins, USA

CDC, Atlanta, USA

InDRE, Mexico

IPK, Cuba

INEVH, Argentina

IEC, Brazil

ICGES, Panama



# Early detection and surveillance rely on advanced laboratory networks and capabilities



DESTACADOS Irán Israel Ucrania

Últimos videos Últimos audios TV en vivo

SOCIEDAD

## OMS declara pandemia global al coronavirus

11/03/2020

"Esta pandemia no es sólo una crisis de salud pública, afecta a todos los sectores, y todos los gobiernos y sociedades deben involucrarse en la lucha", dijo el director general de la OMS.

EL PAÍS 50

Sociedad

1 AÑO, COPS 40.500

La visión más completa de la a

CORONAVIRUS >

## La OMS declara el brote de coronavirus pandemia global

El director general de la organización asegura que está preocupado por los niveles alarmantes de propagación del virus y de inacción



## 11 de marzo de 2020



SALUD

## La OMS declara oficialmente el coronavirus como una pandemia

La OMS ha calificado oficialmente de pandemia la crisis del coronavirus. el organismo insiste en que no hay que tomar a la ligera el término y que no hay que cambiar lo que se estaba haciendo.

PILAR PÉREZ / CRISTINA G. REAL  
Madrid

Actualizado Miércoles,  
11 marzo 2020 - 21:53



Ver 30 comentarios



Tedros Adhanom, director general de la OMS. FABRICE COFFRINI AFP

Directo. Últimas noticias sobre coronavirus

Ya es oficial: la Organización Mundial de la Salud (OMS) califica a la crisis sanitaria del coronavirus como pandemia,

# Early detection and surveillance rely on advanced laboratory networks and capabilities:

## PAHO Response to COVID-19 in the Americas

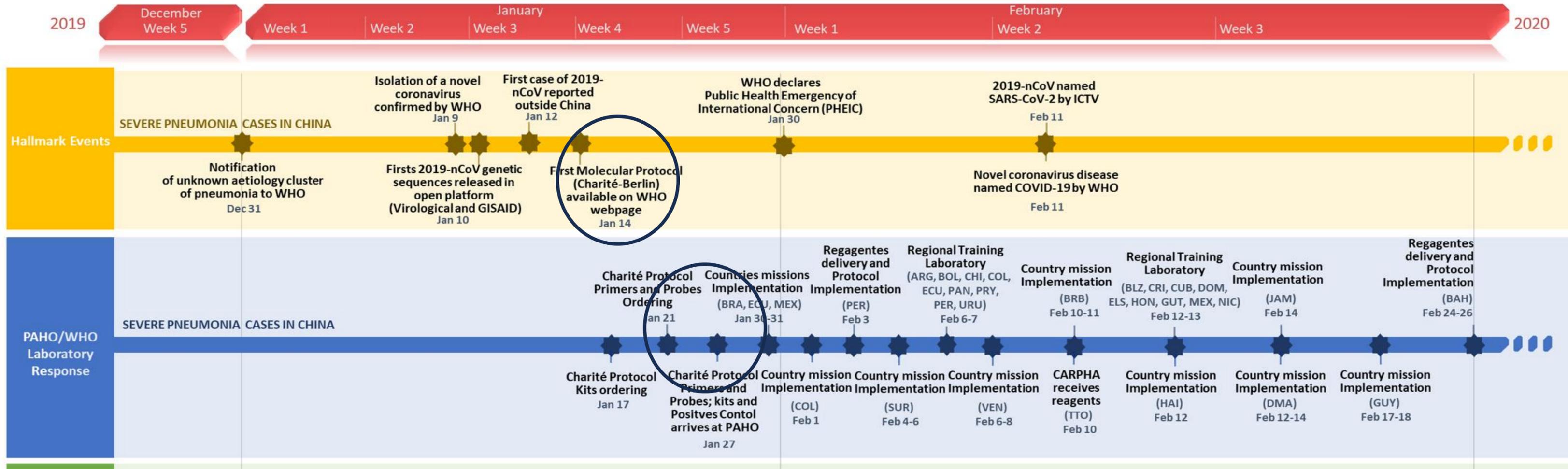
- We didn't start from cero...
- All NICs and NPHLs responsible for the influenza and ORV response had already implemented molecular platforms.



### National Influenza Centers and NPHL network (Sarinet)



# Early detection and surveillance are based on advanced laboratory networks and capabilities: PAHO's Response to COVID-19 in the Americas



PCR reagents (kits, primers, probes, controls) were procured and distributed beginning on **January 27**.

**January 27**

**February 21**

7 country missions for implementation

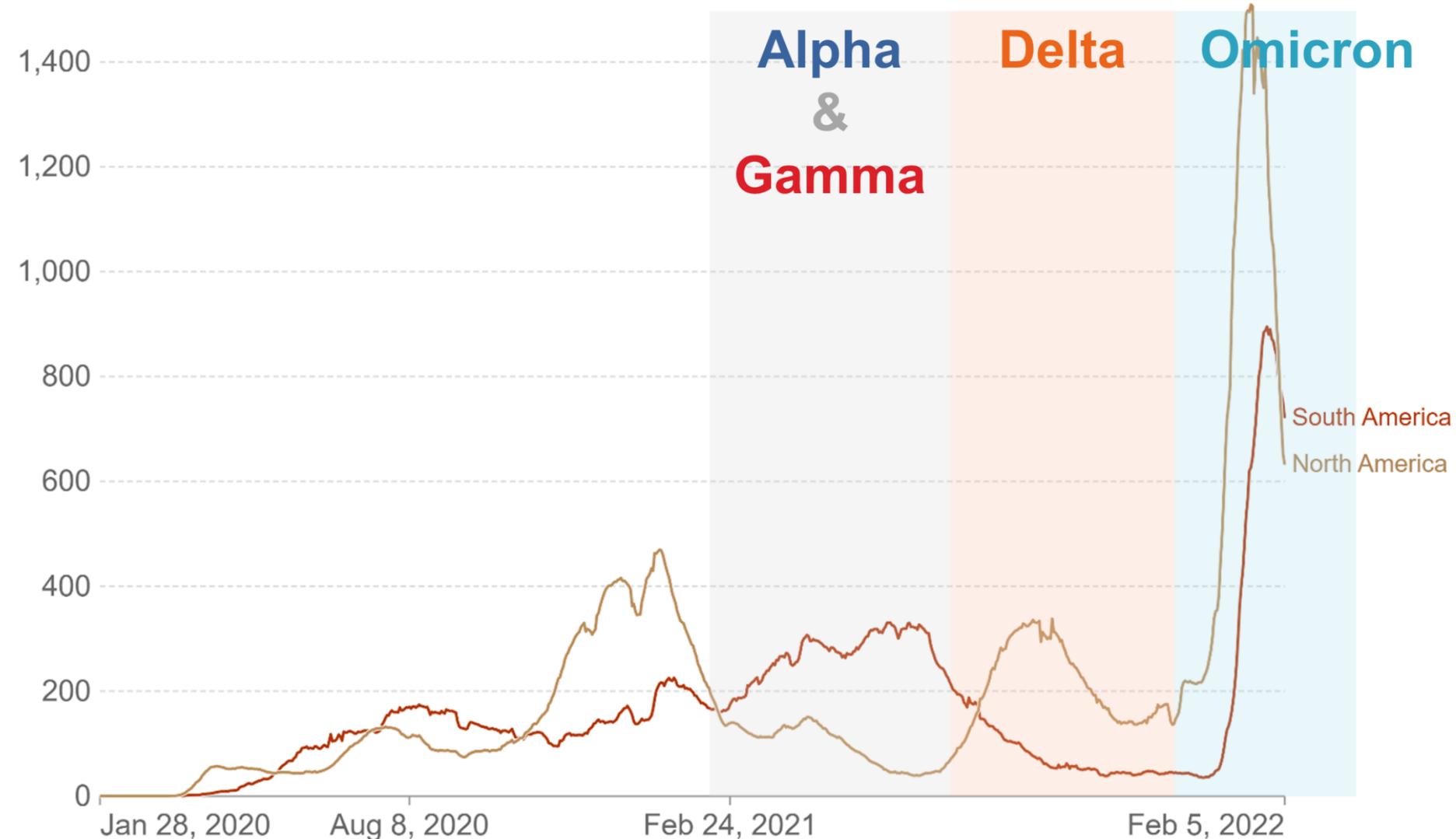
**29 countries with reagents and detection protocol in place**

2 subregional practical workshops: BRA and MEX (18 countries)

# Early detection and surveillance rely on advanced laboratory networks and capabilities:

## Genomic Surveillance

**Emergency of different Variants of Concern (VOC) has shaped the behavior of the COVID-19 pandemic**



Modified from ourworldindata.org with superposition of approximate concomitance of VOC-specific dominance.



# SARS-CoV-2: Expanding the Concept of Genomic Surveillance

Pathogen / Group

Estimated Public Genomes

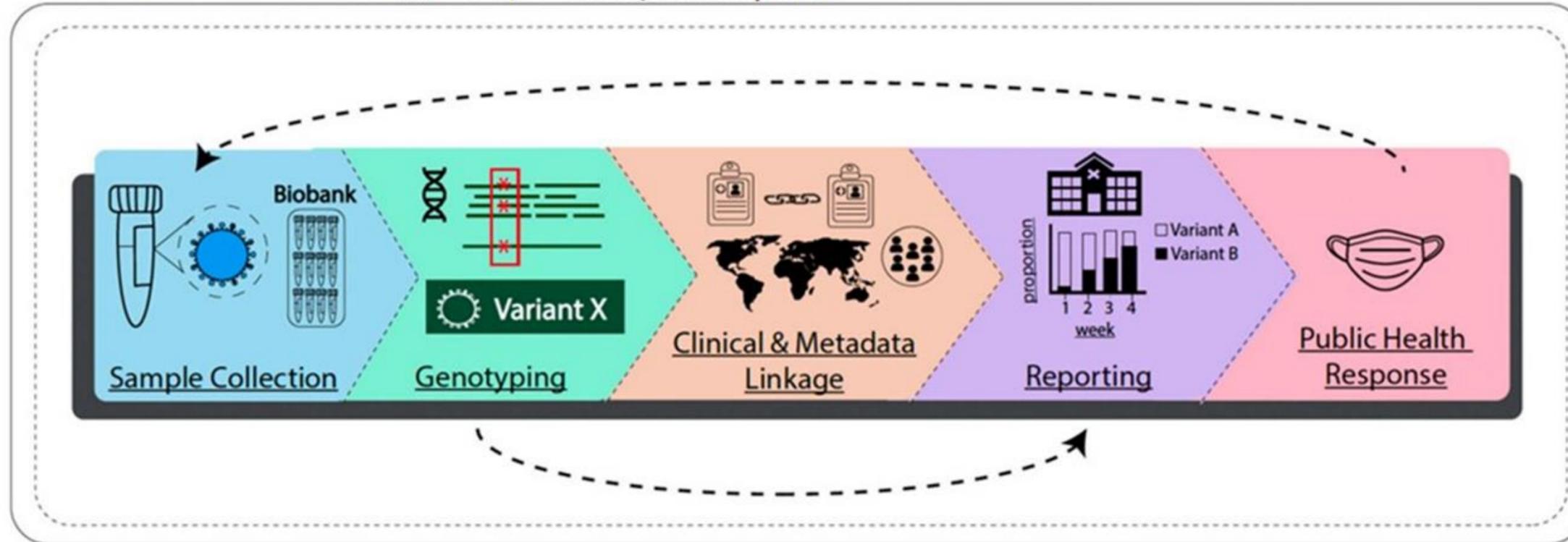
Main Platforms / Databases

Notes



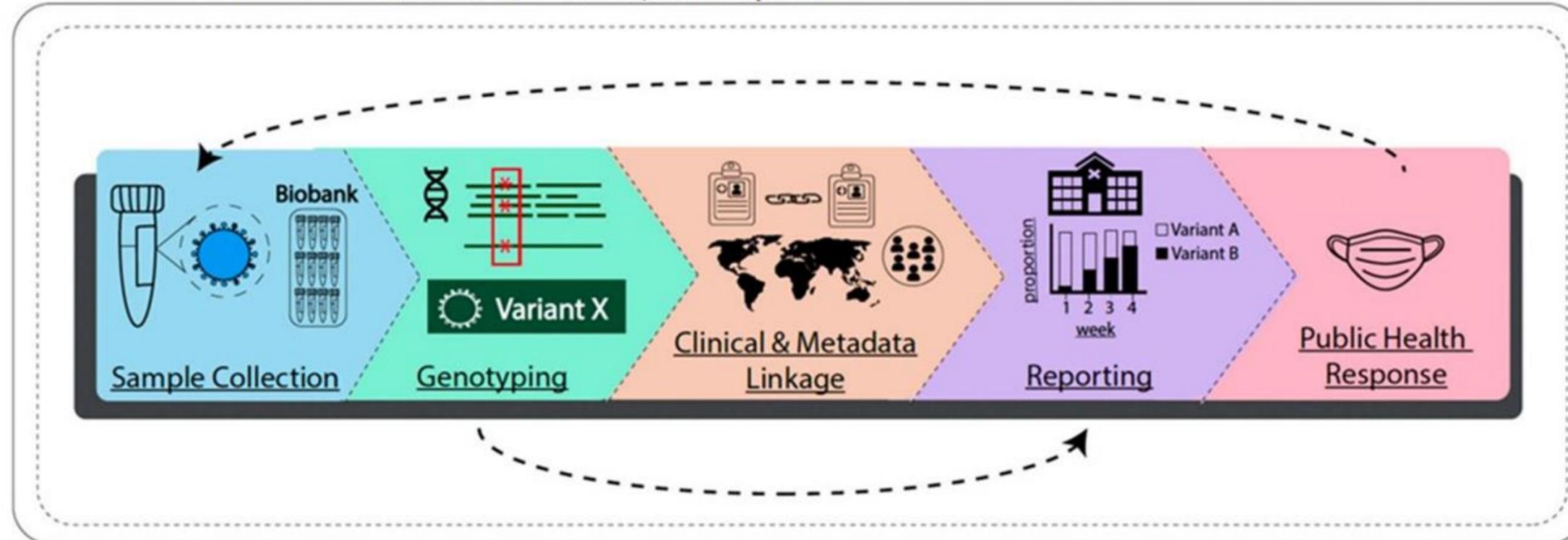
# Laboratory results for public health decision-making

Genomic Surveillance Strategy: Sample to Response Pipeline



# Laboratory results for public health decision-making

Genomic Surveillance Strategy: Sample to Response Pipeline



Roadblocks

Convenience-based Sampling Methods

Bottlenecks in Bioinformatic Analysis

Metadata Compartmentalization

Delayed Collection to Submission Time

Disjointed Public Health Interventions

**Interoperability is essential!**



# Laboratory results for public health decision-making: Several challenges remain to be addressed...

- Those responsible for laboratory surveillance often think differently from those responsible for decision-making:
  - Different stakeholders may approach the problem of controlling the spread of pathogens (through surveillance) from different perspectives\*
  - Decisions must be made with a multidisciplinary approach in mind.
  - There is a (significant) gap between scientific language and the language of decision-making: policymakers may not prioritize investment in interventions if they do not fully understand the importance of early detection and rapid response to disease outbreaks\*.
  - It is our responsibility to translate information into practical (specific) messages.
- A good strategy must include effective communication and understanding with decision-makers; if the information is unclear, the recommendations may not be appropriate.



# Genomics for public health decision-making: Ideas for better communication

- The goal isn't for decision-makers to become bioinformaticians, but to understand what is essential and actionable.
- Simplify without losing accuracy: translate technical findings into clear, concise messages.
- Connect science to real-world impact: explain how results influence vaccination, diagnostics, or outbreak response.
- Speak the language of risk: use trends, probabilities, and alerts instead of technical terms.



# Genomics for public health decision-making: Tips for better communication

- Instead of saying: “A clade 3C.2a1b.2a2 with a substitution at site HA-156 was detected.”



# Genomics for public health decision-making

- “The real value of genomic surveillance lies not in the number of sequences, but in the decisions they enable.”
- Standardize how genomic findings are communicated.
- Create multidisciplinary teams—scientists, epidemiologists, and communicators.
- Integrate genomic data into regional public health intelligence systems.
- Advances in technology and bioinformatics in pathogen genomics present a unique opportunity to use molecular epidemiology to improve public health responses.



# Resilient laboratories: Final remarks

- Laboratories are essential for the characterization and surveillance of emerging pathogens
- It is essential to have contingency plans in place to quickly reorganize laboratories and respond gradually without significantly disrupting operations
- It is not necessarily about having all the installed capacity, but rather about having access to laboratory and reference networks
- Decentralization at the national level can be phased and tailored to need
- Quality is non-negotiable... all quality assurance processes must be maintained in accordance with quality policies adapted to the epidemiological situation (pandemic/emergency)



**THANK YOU!**

